



The State University  
of New York

# Faculty Senate Spring 2013 Plenary

**Brian Hutzley- Vice Chancellor & CFO**

May 3, 2013  
Syracuse, NY

# 2013-14 Enacted Budget





# Budget Highlights -- Operating

- State Operated Campuses:
  - Continues Maintenance of Effort legislation passed in June 2011
  - Sufficient appropriation authority to expend self-generated revenue such as tuition and fees
  - All tuition levels are expected to increase for 2013-14
- Statutory Colleges:
  - Appropriation levels continued at 2012-13 amounts



# University Wide Programs

- \$2.2M in additional funding for specific programs:
  - \$994,160 for the Advanced Technology Training and Information Networking (ATTAIN) Labs
  - \$632,400 for the Educational Opportunity Program (EOP)
  - \$333,000 for the Stony Brook Marine Animal Disease Laboratory
  - \$250,000 for the Cornell Veterinary School



# Hospitals

- No additional State Tax support for the three SUNY hospitals (funded provided at \$60M)
- The \$27.8M “restoration” to be funded from short-term campus savings related to the deficit reduction leave, at the discretion of the SUNY Board of Trustees
- Requirement for sustainability plan for Downstate Medical, prepared in consultation with the community, stakeholders, and the Executive branch, including DOB and Department of Health
- SUNY and Downstate are working closely to determine next steps



# Community Colleges

- For second year in a row, Base Aid increase of \$150 per FTE
  - \$21.5M total
  - Increases rate from \$2,272 to \$2,422 per FTE
- \$5.4M in funding for:
  - Job Linkage Incentive Funding Program (\$3M)
  - Graduation, Achievement, and Placement Program (GAP) (\$1.7M)
  - Restoration funding for the Child Care Program (\$0.7M)
- Several key recommendations of the SUNY/CUNY Chargeback Report included in legislation:
  - Develop standard residency form
  - Develop on-line training program and assist in developing/implementing an on-line or electronic billing system chargebacks
  - Uniform methodology for the calculation of chargeback rates to be phased in over five years starting in 2014-15



# Budget Highlights – Capital

- Agreement was reached on the following items included in the Executive Budget:
  - \$60.0M for campus-wide projects at Stony Brook
  - Transfer language related to NY Network
  - \$88.0M in campus financed debt for the University at Albany's NY-SUNY 2020 project
  - \$250.0M for gift-related spending authority related to NY-SUNY 2020
  - \$50.0M in pay-as-you-go Residence Hall capital funding
  - The creation of a new financing structure for the SUNY State-Operated Residence Hall program
  - \$38.5M (State Share) for Community College capital projects with approved sponsor resolutions
  - Providing \$55.0M for Round III of NY-SUNY 2020
    - The four University Research Centers are excluded from participating in this round
- In addition:
  - The budget agreement creates the State and Municipal Facilities Program, which allows for financing of various capital projects at agencies, including SUNY, at the approval of the Director of the Budget. No directions currently exist for applying for funding under this \$385.0M lump appropriation



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# Environment for Annual Capital Budget Request

## Ongoing Stewardship

- SUNY is responsible for 2,851 buildings encompassing 101.2 million GSF with an average age of 41.9 years
- SUNY has a vast array of physical infrastructure on the State-operated campuses. For example:
  - 429 athletic fields,
  - 124 miles of electrical distribution systems, and
  - 265 miles of roadway
- SUNY made prudent investments at its State-operated campuses over the last five years, which slightly reduced the backlog of deteriorated conditions in 2011. Without these investments, backlog would have grown to \$5.3B

## Over Arching Goals

- Address ongoing critical maintenance renewal needs in order to keep facilities in a state of good repair and prevent backlog from growing
- Build institutional-grade structures with backup systems for disaster preparedness and occupant safety and sheltering
- Repurpose facilities to maximize use of existing buildings and reduce carbon footprint

## State's Fiscal Environment

- Debt Cap legislation
- Competing infrastructure needs

A large, light blue, semi-transparent watermark of the SUNY logo is positioned in the bottom right corner of the slide, partially overlapping the text.



# 2013-14 Educational Facilities Capital Plan

## Planning & Approach

- Multi-year capital facility investment plan addressing both academic mission and building renewal needs.
- System-wide plan driven by Facility Master Plans (FMPs) reviewing mission, programmatic space demands, facilities condition, and subsequent capital improvement needs for each campus
- Campus prioritization and 'right sizing' of identified needs into a manageable and affordable capital plan of construction improvements
- Evaluation of individual campus capital plan proposals within context of SUNY system-wide strategic management plans

## Funding

- The funding is largely through the Personal Income Tax (PIT) bond program
- State pays associated debt service costs

## Goals

- Identify capital projects that support systemness and advance strategic and academic and research goals within the context of SUNY's overall strategic enrollment/academic management plan
- Develop a state of good repair and fulfill the campus mission within the SUNY context
- Support SUNY strategic mission by providing a wide variety of educational facilities that respond to changing enrollments, contemporary pedagogy, and the corresponding programmatic space needs
- Provide a quality educational environment by maintaining and improving the condition of the existing buildings and infrastructure

# Shared Services





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# The Vision

## Access, Completion and Success

- Improving core services across campuses for students, faculty and staff
- Meeting and exceeding our students' expectations for seamless student services.
- Appropriately realigning funding to meet the goals outlined in SUNY's vision



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# The Vision

## **The New Model = Working Together** ***Multidimensional***

Campus to Campus  
Regionally  
System-wide  
Locally  
Across the State  
Nationally



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# The Goal

**Over the next 3 years, SUNY will shift 5% of our spending to direct instruction and student services, resulting in \$100M being reinvested.**

- Campus Based Priorities
- Student Centered Strategies
- Savings Remain at Source
- Investment in savings will be required

**Year 1**: \$20M redirected – 20% of \$100M goal

## **Major Themes:**

1. New faculty hires
2. Financial aid programs, tuition credits, and scholarships
3. Career development programs and staffing
4. Tutoring and academic advisement
5. New academic and instructional equipment



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# Beyond Savings

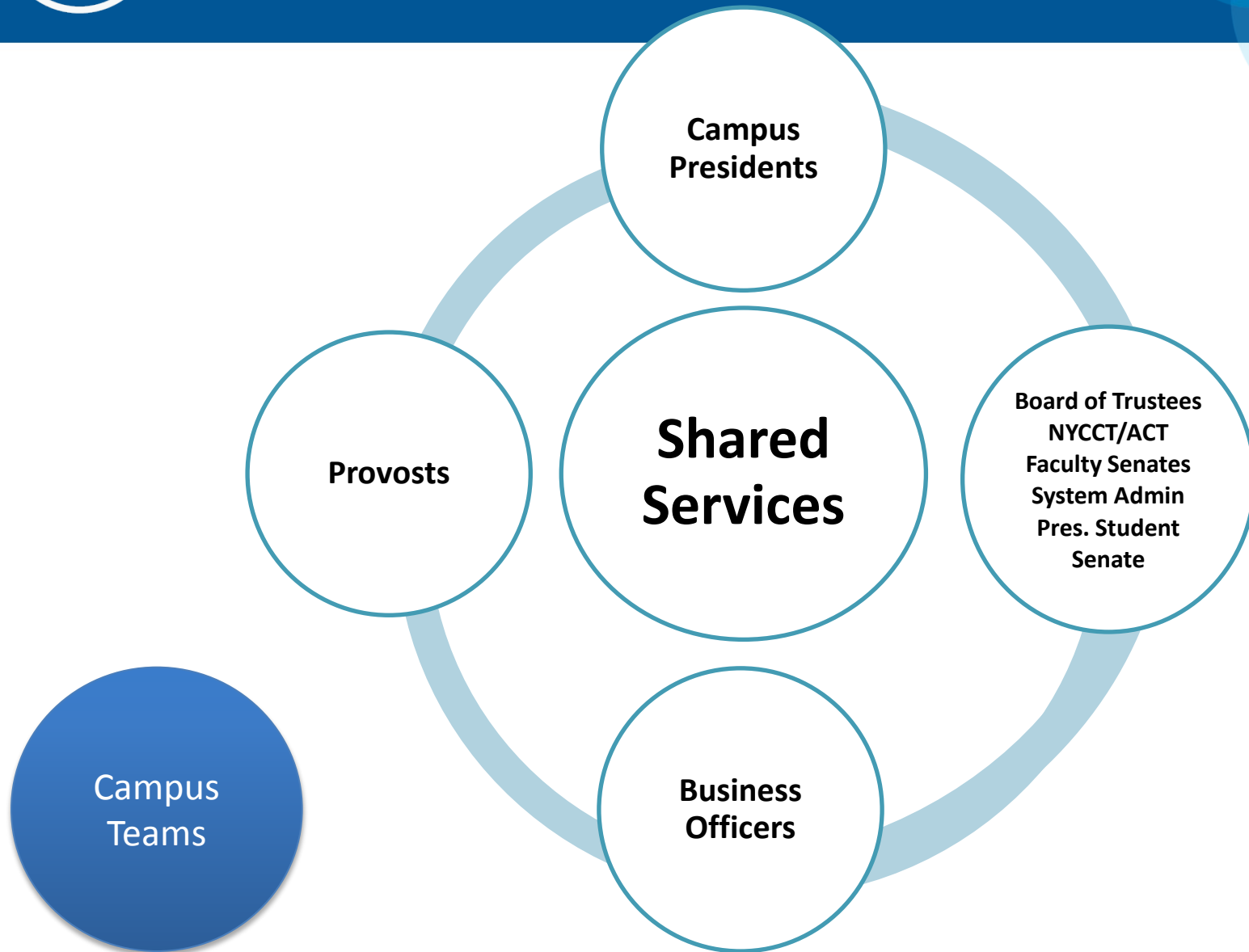
- Service Excellence
- Innovation
- Quality Improvements
- Efficiencies
- Best Practices
- Savings and Reinvestments





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# Shared Service Steering Committee





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# System Priorities

## Strategic Sourcing:

Campus to Campus  
Regional  
SUNY-wide  
SUNY/NYS

## IT Transformation:

Seamless Student  
Information Systems  
Business Intelligence  
Standardization of  
Campus-based  
Software  
Infrastructure and  
Technology

## Centers of Excellence:

Transaction  
Processing Center  
Functional  
Expertise  
Regional Hubs

## Campus Alliance Networks:

Administrative  
Alliances  
Campus to Campus  
Initiatives  
Regional Initiatives



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# System Priorities

## IT Transformation:

Seamless Student  
Information Systems  
Business Intelligence  
Standardization of  
Campus-based  
Software  
Infrastructure and  
Technology Center

- Seamless  
Student  
Information  
Systems

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## 2013 State of the University

- Access
- Completion
- Success



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# The Vision

## • S4 GOALS

- Seamless Access and delivery of student services on a System-wide level
- Enable Consistent Student Services broadly across the University
- Provide Consistent Information and Improved Analytics for Decision-Making at the Campus and at SUNY
- To achieve a more cost-effective delivery of services
- To enable students greater System-wide opportunities toward Degree Completion
- Facilitates System-Wide Use Cases and opportunities for shared services including:
  - ✓ Open SUNY
  - ✓ Reverse Transfer
  - ✓ Cross-registration
  - ✓ Seamless transfer
  - ✓ SUNY-wide student tracking through graduation
  - ✓ Single University identity
  - ✓ University-wide degree planning
  - ✓ Business Intelligence
  - ✓ Smart Track
  - ✓ Common student billing
  - ✓ Early Warning
  - ✓ Housing Management
  - ✓ LMS integration
  - ✓ Part-time Financial-Aid



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# SUNY Seamless Student Information Systems (S<sup>4</sup>)

Seamless, Consistent, and Improved System-Wide Services

Seamless  
SIS  
Solution(s)

Core Business  
Processes

Consistent Data



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# Phases for Standard Data Definitions

## Phase I

- Student IR data (IR subset of Student data)
- HR Person data

*In  
Progress*

## Phase II

- Admissions data
- Recruitment/Prospecting data

*Underway*

## Phase III

- Remainder of Student data – plus transcripts, athletic requirements
- Course/Section and Degree data

## Phase IV

- Financial Aid data
- Finance data – general ledger
- Student Accounts data – billing, e-billing, payments, accounts receivable

## Phase V

- College data
- Housing, Student Health Services, Faculty data,...
- Alumni data

## Current SUNY SIS Solutions:

- 44—Ellucian Banner Campuses
- 5—Ellucian Colleague Campuses
- 2—Ellucian PowerCampus Campuses
- 4—PeopleSoft Campuses
- 5—None-of-the-above Campuses

## SUNY-Preferred SIS Solution:

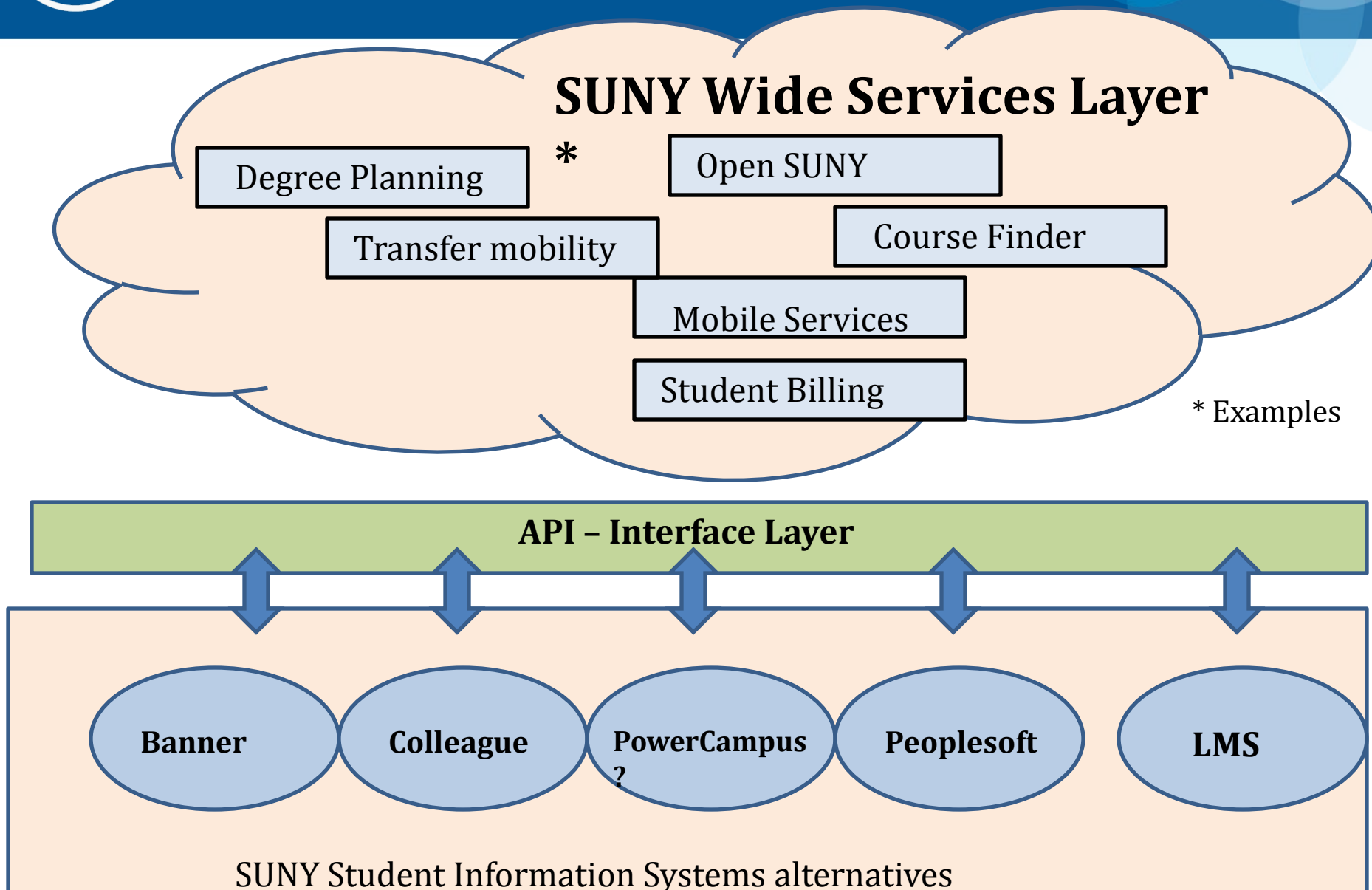
- Ellucian Banner

## SUNY-Supported SIS Solutions:

- Ellucian: Colleague, and PowerCampus
- PeopleSoft Campus Solutions

*More ?  
Less ?*

# SUNY Seamless Service Vision





# Communications Plan

- E-Newsletters
  - Highlighting system and campus-led projects
  - Features on Harnessing Systemness Events
  - Include other upcoming events and meetings
- Committee and Project Websites
  - Shared Services Steering Committee Website
  - SUNY-led Project Website



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# Harnessing Systemness: Regional Discussions on Efficiency and Excellence

- Regional Showcases
- Organized by geographic region
- Attended by Campus Presidents, CAOs, CBOs, CIOs, Deans, Faculty, Directors, Student Government Representatives
- Fosters greater regional collaboration and networking
- Forum to celebrate successes and discuss creating greater operational efficiencies and improving service excellence
- Schedule:
  - SUNY Cortland: Wednesday, January 30, 2013
  - SUNY Canton, Potsdam: Tuesday, June 2013
  - August 2013: Metro NY/Long Island
  - October 2013: Capital District/Hudson Valley
  - November 2013: Western Region

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# Communications Plan

- Video Chats & Blog Posts
  - Answer 5 most frequently asked questions:
    - What is Shared Services?
    - Who does Shared Services effect?
    - When will this happen?
    - Where are these decisions being made?
    - Why are we doing it?
  - Written and hosted by members of Shared Services Steering Committee and the Board of Trustees
- Webinar Series
  - Kickoff with Broad Overview
  - Organized by functional area
  - Deeper discussion of specific topics to follow



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# HARNESSING SYSTEMNESS: DISCUSSIONS ON EFFICIENCY AND EXCELLENCE AN OVERVIEW OF SHARED SERVICES INITIATIVES

## Upcoming Webinars

[Wednesday, May 8 at 11:00 am – Noon](#)

Transaction Processing Center (TPC) with Laura Stetson

[Friday, May 10 at 10:00 am – 11:00 am](#)

Strategic Sourcing with Tom Hippchen & Michele Feathers

To register for these free webinars, visit <http://www.cvent.com/d/8cgvsd>

Direct your comments and questions to: [SharedServicesLiaisons@suny.edu](mailto:SharedServicesLiaisons@suny.edu)

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# HARNESSING SYSTEMNESS: DISCUSSIONS ON EFFICIENCY AND EXCELLENCE AN OVERVIEW OF SHARED SERVICES INITIATIVES

**Archives available via:**

**[https://sas.illuminate.com/mrtbl?suid=M.FD81857329FDCC4551A  
D9B51597BD7&sid=2012301](https://sas.illuminate.com/mrtbl?suid=M.FD81857329FDCC4551AD9B51597BD7&sid=2012301)**

- ✓ Thursday, March 20 at noon – 1 pm  
**Shared Services Webinar Series  
Kickoff with Brian Hutzley**
- ✓ Friday, March 22 at 10 am – 11 am  
**Business Intelligence (BI) with Joe  
Gardiner**
- ✓ Monday, March 25 at 10 am – 11 am  
**Statewide Smart Track with Patricia  
Thompson**
- ✓ Tuesday, April 16 at noon – 1 pm  
**SUNY-wide Data Dictionary with Jean  
Boland**
- ✓ Thursday April 18 at Noon – 1:30 pm  
**MWBE with Pam Swanigan**
- ✓ Wednesday, April 24 at 10:00 am –  
11:00 am  
**HR and Payroll with Julie Petti**
- ✓ Wednesday, May 1 at Noon – 1:00 pm  
**SUNY Seamless Student Information  
System (S4) with Dave Powalyk**

NYSUNY 2020

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# NYSUNY 2020

- Round 2 in process
  - Review team in place: Governor's Office, Division of the Budget, SUNY, Empire State Development
  - Final approval and funding levels by the Chancellor
- Round 3
  - TBD

# Questions

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